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constantly optimizing processes. The result? More time for strategic thinking, less time buried in spreadsheets. Whether it's auto-generating reports, flagging anomalies, or streamlining approvals, AI helps finance teams operate with speed and precision. It's not just about efficiency it's about elevating the role of finance from operational to transformational. CFOs can now shift their focus from routine execution to strategic enablement.

HOW CAN CFOS BECOME TRUE PARTNERS ACROSS BUSINESS UNITS?

The modern CFO is no longer just a controller; they're a catalyst for growth. From ledgers in the industrial age to ERP systems in the digital revolution, finance has always evolved with the times. Now, with AI, real-time data, and intelligent automation, we're entering the era of CFO 5.0. Today's CFO is a business enabler collaborating with marketing to optimize ROI, with HR to align workforce strategy, and with operations to drive efficiency. It's not about saying "no" anymore it's about saying, "here's how." This shift requires empathy, agility, and a deep understanding of business dynamics. CFOs must speak the language of every function and offer insights that drive performance. By embedding themselves into cross-functional teams, they become strategic partners who shape outcomes, not just report them.

CAN YOU SHARE A RECENT EXAMPLE WHERE FINANCE TRANSFORMATION HELPED UNLOCK WORKING CAPITAL AND IMPROVE AGILITY?

We partnered with a leading textile manufacturer that faced fragmented data across production and manpower systems. Decision-making was slow, and cost-saving opportunities were often missed. By centralizing their data and enabling real-time visibility, they reduced time-to-insight by over 60% and unlocked significant working capital. Their CFO described it as "a shift from chasing numbers to commanding them." That's the power of clarity and agility. This transformation didn't just improve metrics, it changed mindsets. Finance became a proactive force, identifying inefficiencies before they became problems and enabling faster, smarter decisions across the organization. It demonstrated how data-driven finance can directly impact operational resilience and profitability.

HOW CAN CFOS INTERACT WITH DATA USING NATURAL LANGUAGE, CAN THEY BUILD THEIR OWN COPILOTS OR CHATBOTS?

Absolutely. The future of finance is conversational. Imagine asking, "What's our Q2 forecast variance?" and getting an instant, accurate response. CFOs can now build their own copilots tailored to their data, their language, and their needs. It's

HOW IS THE ROLE OF THE CFO EVOLVING, AND HOW IS AI ENABLING THIS SHIFT?

The CFO's role has shifted dramatically. Earlier, it was like driving with just a rear-view mirror looking back to understand what happened. Today, it's more like using Google Maps: real-time, predictive, and dynamic. AI gives CFOs the ability to navigate complexity with confidence. It's no longer about reporting the past; it's about guiding the future. The game has changed, and the CFO is now the navigator, not just the driver.

IN DAY-TO-DAY OPERATIONS, HOW CAN CFOS USE AI TO AUTOMATE ROUTINE TASKS AND IMPROVE EFFICIENCY JUST TO KEEP THE LIGHTS ON?

Let's be honest, keeping the lights on takes up a lot of bandwidth. From reconciliations to compliance checks, these tasks are essential but repetitive. AI makes it easy to automate them, freeing up time and energy. It's like having a silent assistant who never sleeps,

not just about dashboards anymore; it's about dialogue. When finance becomes intuitive, it becomes transformative. Natural language interfaces democratize data access, allowing every stakeholder to explore insights without technical barriers. This empowers CFOs to lead with clarity and confidence, making data-driven decisions in real time and fostering a culture of transparency and agility. It's a leap from static reporting to dynamic exploration.

WHAT DOES "AI FOR ALL" MEAN IN THE CONTEXT OF FINANCE AND HOW CAN IT BE APPLIED ACROSS OPERATIONS, ANALYTICS, AND GOVERNANCE?

AI for All means every role in finance benefits from the analyst crunching numbers to the controller ensuring compliance. It's not reserved for data scientists. Whether it's automating journal entries, predicting cash flow, or flagging governance risks, AI can be embedded across the board. The goal is simple: make intelligence accessible, actionable, and inclusive so every team member becomes smarter, faster, and more empowered. This democratization of AI fosters innovation, reduces silos, and enhances collaboration. It ensures that finance is not just a function but a strategic engine driving growth and resilience. When AI becomes part of the culture, transformation becomes inevitable.

CLOSING STATEMENT

At atQor, we've had the privilege of working alongside finance leaders who are not just adapting to change but actively shaping it. From enabling predictive analytics to building conversational copilots,

we've seen how AI can turn finance into a strategic nerve center. Our solutions are designed to empower CFOs to ask better questions, get faster answers, and make smarter decisions without any hassle.

This is the future we envision: where every finance professional, from analyst to CFO, is equipped with intelligent tools that amplify their impact. Where data isn't just stored—it's explored. Where decisions aren't delayed, they're accelerated. And where finance doesn't just support the business—it leads it.

As we look ahead, the CFO's canvas is expanding. It includes sustainability, digital ethics, workforce transformation, and more. And with AI as a co-pilot, the possibilities are limitless. At atQor, we're committed to walking this journey with you bringing the best of Microsoft's technology and our domain expertise to help you lead with clarity, agility, and purpose.

Because the future of finance isn't just about numbers. It's about narrative. And it's time CFOs authored the next chapter.

As we step into the future of finance, the CFO's role will continue to evolve powered by AI, shaped by data, and defined by strategic impact. It's an exciting time to lead, to innovate, and to reimagine what finance can truly achieve. ■