



Amitava Mukherjee

Chairman and Managing Director
NMDC Limited

What strategic vision guided NMDC's recent record-breaking achievements, and how do they align with India's industrial goals during Amrit Kaal?

The start of FY26 has set a new benchmark for NMDC. In Q1, we achieved our best-ever first-quarter performance with 12 million tonnes of iron ore produced and 11.52 million tonnes sold, representing 30% and 14% year-on-year growth, respectively. These results reflect not just strong demand but also our long-term vision and preparation.

At the core of our strategy is Vision 2030, which aims to double our production capacity to 100 million tonnes. To achieve this, we are investing INR 70,000 crore in new mines, mechanisation, and sustainable logistics, including a 15 MTPA slurry pipeline and the doubling of key railway lines to move ore more efficiently.

This roadmap directly supports India's Amrit Kaal goals - becoming self-reliant in steel, expanding world-class infrastructure under PM Gati Shakti, and building a resilient domestic supply chain. As steel

demand rises with the government's push for 300 MTPA steel capacity by 2030, NMDC is ensuring India has enough iron ore to match that demand.

With our low-cost, high-grade iron ore, NMDC is proud to remain the most dependable miner for India's industrial growth story.

How does NMDC envision evolving into a global mining powerhouse while maintaining its commitments to responsible mining?

NMDC's ambition to become a global mining powerhouse is firmly anchored in the principle of Responsible Mining. Our international strategy is already taking shape with operations underway at Mount Celia in Western Australia, where gold mining has commenced, and plans are in place for exploring mineral assets abroad. These include coking coal in Australia and Indonesia as well as critical minerals such as lithium, copper, cobalt, nickel, bauxite, and gold. We are also exploring mineral block acquisitions, with a dedicated office in Dubai established to fast-track these opportunities.

At home, NMDC continues to lead in sustainable mining practices. We are among the world's most water-efficient iron-ore miners and are expanding solar and wind power integration across our sites. Our slurry pipelines and expanded rail links are cutting down diesel transport, while beneficiation and pellet plants ensure even low-grade

ore is put to use. As we expand globally, our promise remains clear: grow responsibly, use every resource wisely, and leave a smaller footprint behind.

What role does NMDC play in shaping India's digital and sustainable future?

Iron ore is the backbone of steel, and steel is the backbone of India's digital infrastructure. From telecom towers and high-speed rail to EV charging stations and data centers, every aspect of a connected economy rests on steel. As India's largest iron ore producer, NMDC ensures this chain never breaks the consistent supply of quality iron ore for steelmaking.

Alongside enabling India's digital growth, NMDC is digitising its own operations to become a future-ready miner. We were the first CPSE to implement ERP on SAP S/4 HANA, along with drone-based mapping, automated sampling, smart surveillance, and real-time dashboards that make our mines safer, faster, and more efficient. On sustainability, NMDC has planted over 30 million saplings, expanded solar and wind energy, and pioneered dry beneficiation to save water. ■